

A Mathematical Model to Schedule Manpower and Solve using Genetic Algorithm

Seyed Hasan Hataminasab

Department of Business Management,
Yazd Branch, Islamic Azad University,
Yazd, Iran

Seyed Mohsen Mirjalili

Department of Industrial Management,
Yazd Branch, Islamic Azad University,
Yazd, Iran

Mahdieh Yavari

Department of Industrial Management,
Yazd Branch, Islamic Azad University,
Yazd, Iran

Mohamadreza Pakdel

Department of Business Management,
Yazd Branch, Islamic Azad University,
Yazd, Iran

Abstract

The staffing schedule according to the objectives of the system and minimizing the cost of production is among the most important factors in productivity. Manpower planning as the means of ensuring the human resources needed to achieve the organization's goals and its mathematical modeling is important for planners. Given that to solve staffing timing issue is very time consuming, in this paper, genetic algorithm is used to solve the proposed model. Therefore, many mathematical models have been used to formulate the scheduling in organizations and through a variety of methods have been tried to solve them. Considering the absence right for the personnel is one of the advantages of the proposed model. Since the cost is regarded as damage, the problem has changed to the cover mode. First, parameters and all restrictions are included with respect to information of the problem and modeling is implemented; then, the problem is solved with genetic algorithm. Finally, results of computations obtained based on different evaluations about the personnel's number suggest that in the given problem, 90 personnel can satisfy restrictions and reduce penalties at the best.

Keywords: Staff scheduling, genetic algorithm, work pattern, mathematical modeling.

Introduction

Scheduling is a tool for optimal use of available resources. Resources and jobs may have various types in scheduling and along with the development of industrial world the resources become more critical (1). The timing of the resources leads to the increase of the efficiency and utilization of capacity, reduction of the time required to complete tasks and ultimately the increase profitability of an organization. Scheduling is the allocation process of resources limited to activities over time and optimization of one or more objective function. Resources include manpower, machines, materials, auxiliary equipment etc. Appropriate scheduling of resources such as machines and human resources must be considered as a necessity in today's competitive environment (2).

For modeling optimization problems the problem should be described by mathematical variables and relations so that the optimization problem to be simulated. A general and initial model of the scheduling can be of maximizing or minimizing types and can be defined as follows (3):

$$\begin{aligned} \min \text{ or } \max z &= c_1x_1 + c_2x_2 + \dots + c_nx_n = \sum_{j=1}^n c_jx_j \\ a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n &(\leq \geq) b_1 \\ a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n &(\leq \geq) b_2 \\ \dots & \\ a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n &(\leq \geq) b_m \\ x_j &\geq 0 \quad i=1 \dots m \quad j=1 \dots n \end{aligned}$$

Based on the system requirements this model can be divided into different classes. Overall classification of the works done in the field of manpower planning in is defined by three particular species: (4)

1. Nurses' scheduling that conducted researches are according to the planning of nursing care and services provided by them in shifts and week days.
2. The crew scheduling on the basis of services provided by the working groups in subway stations, train, air and urban transportation services
3. Staff scheduling on the type of an individual's work shift

Anthony Wren in one of his papers studied in detail the topic of planning, scheduling and shift of work and the relationship between them (5). According to him, scheduling is to arrange the elements in a pattern of time or location in order to reach or approach the objectives so that limits associated with these elements are met completely or nearly (7,6).

Through the expansion and development of the planning model, Aklin evaluated three shifts with 30 nurses and then compared the results with the results of the Forbidden Search (by Dazland). Results were same in terms of the solution, but very different in terms of the flexibility (8).

There are few articles about the timing of railway crew by the use of genetic algorithm to solve problems. For example, articles written by Van et al or Kalyng Wood which are generally used for short distances (9).

A number of useful articles to review solving techniques of projects scheduling problems in case of limited resources have provided by Herolen et al (10).

Bukter has examined 21 innovative scheduling methods to solve the projects scheduling problem with limited resources (11). In addition, Bukter using critical path method and its computations has proposed a more precise innovative algorithm (12). In recent years, Nuter et al have investigated algorithms based on a factor to solve the mentioned problem and Lova et al have presented methods based on priority rules (13).

In 1997, Jen and Cheng showed that in genetic algorithm, to take the size of the initial population larger, the number of generations and crossing rate may result in expansion of the search space and consequently faster convergence of the algorithm (14). In 1999, Barndimart solved the problem of

flexible process program with multi-objective function via a precise optimization algorithm. In the same year, Gedjati presented an approach compound of meta-heuristic methods on the basis of genetic algorithm to solve the problem FJS (15).

Burus and Mario in a paper titled as "Reconstruction of nurses' scheduling: computational insight for the problem size parameters" tried to obtain insights and perceive outcomes and outputs of the nurses' scheduling various strategies. Moreover, they considered limitation of the time and number of the nurses for adaption with the real conditions.

Iyonis et al in a paper titled as "The two-phase adaptive approach of neighborhood variables to schedule nurses" attempted to solve nurses' scheduling problem using the search algorithm in two-phase variable neighborhood. In their research, at first in order to show efficiency it is recommended that the algorithm to be used for all nurses. Furthermore, according to evaluations, better results have achieved in the samples and the available approach distinguishes itself from other methods (17).

Komarodinet al in an article titled as "Quality problem of manpower tasks list- a methodology to solve tasks list quality by modification of the personnel structure" attempted to at first introduce quality problem of manpower tasks list and then to implement a three-stage methodology which is capable to assess personnel structure quality in order to achieve a high-quality personnel tasks list relying on current tasks algorithm. Based on the results, certain changes have been suggested in personnel levels. Results also emphasize that the three-stage algorithm refers to better personnel structures about adaption with the tasks list (18).

In another research titled as "An evolutionary approach to nursing task list" Burus and Mario suggest a meta-heuristic evolutionary method to solve the problem of nursing task program and indicate that how the proposed method operates continually in different situations (19).

Mehran and Ashuk in their study titled as "Integer linear programming - exploration-based for heterogeneous scheduling, part-time workers" tried to at first determine the personnel work shifts appropriately and then assign the personnel according to a suitable scheduling program. To do this, they use integer linear programming. Moreover, they compared the results obtained randomly with the reference article and proved the strength of the model (20).

Tesayand Lee in a paper titled as "Two-phase modeling using genetic algorithm to solve nursing scheduling" with the consideration of requirements, government regulations and nurses' shift preferences, at first arranged nurses' work and their vacation and via the genetic algorithm solved and optimized scheduling as well as investigated any shift nurses' violation of government regulations, applied

hospital management requirements and a fair schedule. At the second stage, a list of nursing program was arranged and genetic algorithm to solve the optimized program was proved. Results have shown that this algorithm is a suitable tool to solve nursing schedule program. In addition, it can easily modify different issues the hospital encounters (21).

Modelling the problem

The studied model considers the absence right to reduce costs. The problem definition is as the following: weekly scheduling is done for n personnel at s day shift so that the staff are divided into work teams, any staff work time is represented by c*t day at a cycle of C and scheduling is done based on the three factors of worker absence, weekly need and cost reduction with regard to the firm weekly need to the staff.

- Assumptions of the mathematical programming model for staff scheduling is as follows:
- The number of personnel is determined.
- The number of work teams is determined.
- The staff degree is clear.
- Amount of the demand for any day shift is clear.
- The number of day working shifts is determined.
- Duration of each cycle is specified.
- The number of the head operator is also specified for each system.
- The cost of not covered demand is clear.
- The cost of the additional operator is identified.
- The cost of each team is determined.
- Non-coverage cost of each individual's day shift is determined.

Model objectives:

The main objective is to minimize all costs as follows:

1. Non-coverage cost of each individual's day shift
2. The cost of each team
3. The cost of not covered demand
4. The cost of the additional head operator

The aim of the model is to develop a work pattern for each individual model with minimal additional costs to the system.

integer programming formulation:

- {I}= Representative of the operator
- {K}- The representative of the personnel degree, k = 1, ..., Deg

{J}= The representative of day work shift, j = 1, ..., C * t

{T}= The representative of shift t = 1, ..., s

{H}= The representative of the team, H = 1, ..., TIM

{C}= The representative of the work cycle

Decision variables:

I XIJ -1 - person I is assigned to the day shift J with staff degree of k or 0 otherwise.

O1-1- The person I is the senior staff. Or 0 otherwise

fIh- 1- The person I is associated with the team h. Or 0 otherwise

Parameters:

{N}= the number of operators

{D}= the number of degrees

{S}= number of shifts

{TIM}= number of teams

{DJk}= the day shift J demand for personnel with degree k

{SHIFTI}= number of current working day shifts for personnel I

{WDEMAND}= weight of the demand

{WHEAD}= weight of the operator

{WTEAM}= weight of the team

{Wdeg}= coefficient of degree

The proposed model:

- The number of the head operator is also specified for each system.
- The cost of not covered demand is clear.
- The cost of the additional operator is identified.
- The cost of each team is determined.

$$\begin{aligned}
 \text{Min } Z = & W_{\text{Demand}} \times \sum_{j=1}^{ct} \sum_{k=1}^d (D_{jk} - \sum_{i=1}^n X_{ijk}) + W_{\text{head}} \\
 & \times \sum_{i=1}^n \left(\text{Max} \left(\sum_{k=1}^d \sum_{j=1}^{ct} X_{i,j,k} \times c_k, 0 \right) + \text{Max} \left(\sum_{h=1}^{\text{TIM}} X_{i,c,t+(t-1) \times c_k} \times c_k, 0 \right) \right) \\
 & + W_{\text{Team}} \times \sum_{h=1}^{\text{TIM}} \sum_{i=1}^n \text{Max} \left(\sum_{k=1}^d \sum_{j=1}^{ct} X_{ijk} f_i, h \right) \\
 & + \sum_{i=1}^n W_{\text{deg}} \times \text{Deg}_i \times (\text{Shift}(i) - \sum_{j=1}^{ct} \sum_{k=1}^d X_{ijk})
 \end{aligned}$$

$$\begin{aligned}
 \text{s.t.} \\
 \sum_{k=1}^d X_{ijk} & \leq 1 \quad \forall i, j & 4 \\
 \sum_{j=1}^{ct} \sum_{k=1}^d X_{ijk} & \leq \text{Shift}_t \quad \forall t & 5 \\
 \sum_{i=1}^n X_{ijk} & \leq D_{jk} \quad \forall j, k & 6 \\
 \sum_{i=1}^n \sum_{k=1}^d X_{ijk} f_i, h & \geq 1 \quad \forall j, h & 7 \\
 \sum_{i=1}^n \sum_{k=1}^d X_{i,c,t+(t-1) \times c_k} & \geq 1 \quad \forall t & 8 \\
 \sum_{i=1}^n \sum_{k=1}^d X_{i,c,t+(t-1) \times c_k} & \geq 1 \quad \forall t & 9 \\
 X_{ijk} & = 0 \text{ or } 1 & 10
 \end{aligned}$$

Columns 1 to 3 represent 3 shifts of Saturday, 4 to 6 represent 3 shifts of Sunday and so on until columns 19 to 21 that represent 3 shifts of Friday. Since each staff has to work a shift per day, to satisfy the relation 5 the sum of each row should be 7 and values of zero and for 3 columns should be created once. To satisfy the relation 6 the columns sum should be 30 demands per day. Any chromosome which satisfies the relations 5 and 6 will be considered as a possible chromosome and then to satisfy relations 7, 8 and 9 we assign numbers 1 to 5 to sections of the matrix zero and 1 with the amount 1 so that 6 individuals to be allocated to each team. Next, numbers 1 and 2 is assigned as degree to the matrix satisfied the relation 7 so that at to each column only one of 1 to be belonged as the head operator and the relations 8 to 9 to be satisfied. Considering this method, to solve the problem limitations are satisfied automatically and the solution providing the lowest cost is considered as the problem solution.

Genetic algorithm operators

Intersection operator

To generate new chromosomes is the basis of the intersection operator. For this, vertical intersection operator has been used. A random number was generated in [1, size] the interval in which parents cutting is occurred. Simply doing this satisfaction degree of the relation 5 will be effective and then the problematic chromosomes should be re-balanced.

Mutation operator

Mutation operator is mostly to transform. Therefore, two numbers are selected in [1, size] and [1, N] for values i and j. If the selected xij is zero, it will be transformed to 1 and if xij is 1, it will be transformed to zero. Then, only the satisfaction degree of relations 5 and 6 may become problematic that should be modified.

How to select the parent population

To select the parent population, normalization method has been applied to the present generation living. Normalization is done as the following:

$$\delta_g = \left(\frac{\sum_{i=1}^k (f_i^s - \mu_g)^2}{k} \right)^{1/2}$$

Where δ_g represents standard deviation of generation g and f_i^s represents the chromosome i life in generation g.

The parent population involves those chromosomes that the value of z_i is non-zero.

Stop criterion

To stop the algorithm, the below criteria is used:

- 1- Maximum of the generations
- 2- Minimum value of the generation allowed variance

Whenever one of the criteria is satisfied, the algorithm will stop.

Parameters included in genetic algorithm:

Table1. Parameters included in genetic algorithm:

Maximum generation number	The number of each generation population	Minimum variance	Maximum allowed need (second)
1000	200	5	3600

Computational results

To solve the model, a real problem with the below specifications was used that is presented by table.

According to the problem internal parameters, we solved the intended problem with 45, 60, 75, 90 and 100 personnel. Computational results are as the following table:

Table 2. Internal parameters of the problem

Internal parameters of the problem	
The personnel number	X
Shift number	3
Time interval	7
Teams number	5

Degrees number	2
Team leaders number	0.033
Shifts demand	30
Shift weight	10
Head operator weight	3
Team weight	5
Degree coefficient	3

Conclusion

In the present paper, an integer programming approach to solve a generalized manpower scheduling program has been presented as a new mathematical model with multi shifts mode and with the assumption of individuals' personnel degree and coverage mode. In other words, in the case of an individual's absence due to the inclusion of damage costs to the system, the model changes to the coverage mode. The proposed model was created regarding the problem parameters and then the genetic algorithm was applied in order to solve the model in a larger scale. All internal parameters of the problem were assumed definite. According to the problem and personnel values, we realized

that involvement of 90 personnel and consideration of one shift for any personnel per day may cause the lowest cost, satisfy the model limitations better and decrease loses. Thus, it is suggested that in order to schedule the staff the firms should employ a meta- heuristicalgorithm like the genetic algorithm for a better decision; as well as, since human resource is considered as the organization's capital, planners and designers of the human resource could schedule the personnel program through the identification and inclusion of different factors of scheduling and thus satisfy the staff and improve their consent and productivity of the organization.

Table3. Computational results

problem	Personnel number	Objective function (cost)	Time (second)
1	45	1713	1350
2	60	1472	533
3	75	1252	384
4	90	1019	138
5	100	1863	121

References

- Adams, J., Balas, E., &Zawack, D. (1988). The shifting bottleneck procedure for jobshop scheduling. *Management Science*, 34(3), 391-401.
- Tavakoli-Moghaddam, R., Fatemi – Ghomi, S.M.T., Afsari, F. and Safari N. "A mathematical model for Manpower scheduling solved by tabu search". *Amirkabir J. of Science and Technology*, Vol.16 , No. 61B, 2005. p.p. 13-22.
- Asgharpour MJ. (1998). The book "linear programming" Tehran University Press.
- Tavakkoli-Moghaddam, R. and Islami, Sh., (2006). Paper "presentation of a new mathematical model for staff scheduling and solving it using a genetic algorithm, sharifacademic- research journal, No. 36, pp. 21-31.
- Wern, A., "Scheduling, time tabling and rostering-a special Relat", School of Computer studies, University of Leeds (1995).

- Warner, D. and Prawda, J., "A mathematical programming model for scheduling nursing personnel in a hospital", *Management Science*, 19, pp. 411-422 (1972).
- Miller, H., Pierskalla, W. and Rath, G., "Nurse scheduling using mathematical programming", *Operations Research*, 24, pp. 875-870 (1976).
- Aickelin, U. and Dowlands, K.A., "Exploiting problem structure in a genetic algorithm approach to nurse rostering problem", *Journal of Scheduling*, 3, pp. 139-153 (2000).
- Kwan, R.S.K., Wren, A. and Kwan, A.S.K., "Hybrid genetic algorithms for scheduling Bus and train driver", School of Computer Studies, University of Leeds (2000).
- Herroelen, W., Demeulemeester, E., De Reyck, B., "Resource-Constrained Project Scheduling: a Survey of Recent Developments", *Computers & Operations Research*, Vol. 25, 1998, pp. 279-302.
- Boctor, F.F., "Heuristics for Scheduling Projects with Resource Restrictions and Several Resource – Duration Modes", *International Journal of Production Research*, Vol. 31, 1993, pp. 2547-2558.
- Boctor, F.F., "Resource-Constrained Project Scheduling by Simulated Annealing", *International Journal of Production Research*, Vol. 34, 1996, pp. 2335-2351.
- NotezKnotts, G., Dror, M., Hartman, B., "Agent-Based Project Scheduling", *IIE Transactions*, Vol. 32, 2000. p.p 387-401.
- Gen, M., Cheng, R., "Genetic Algorithms and Engineering Design", John Wiley & Sons, (1997)
- Brandimarte, P., "Theory and Methodology, Exploiting Process Plan Flexibility in Production Scheduling: A Multi-Objective Approach", *European Journal of Operational Research*, 114, 1999, pp. 59-71.
- BroosMaenhout, Mario Vanhoucke." Reconstructing nurse schedules: Computational insights in the problem size parameters" *Elsevier Journal, Omega* 41 (2013)903-918.
- Ioannis X. Tassopoulos, Ioannis P. Solos, Grigorios N. Beligiannis." A two phase adaptive variable neighborhood approach for nurse rostering" *Elsevier Journal, Computers & Operations Research*60,(2015)150-169.
- Komarudin , Marie-Anne Guerry , Tim De Feyter , Greet VandenBerghe." The roster quality staffing problem – A methodology for improving the roster quality by modifying the personnel structure" *European Journal of Operational Research*, 230 (2013)551-562.
- BroosMaenhout , Mario Vanhoucke." An evolutionary approach for the nurse rerostering problem" *Computers & Operations Research* 38 (2011) 1400-1411.
- MehranHojati, Ashok S. Patil." An integer linear programming-based heuristic for scheduling heterogeneous, part-time service employees" *European Journal of Operational Research* 209 (2011)37-50.
- Sherman H.A. Li,Chang-Chun Tsai." A two-stage modeling with genetic algorithms for the nurse scheduling problem: Expert Systems with Applications", 36, (2009),9506-9512.
- Monajjemi, AM., MasoodianNematbakhsh, N (2009). "Automatic timing table design for university courses using genetic algorithms", Faculty of Engineering, University of Isfahan, *Educational Technology Journal*, Volume 4, Issue 2, pp. 113-127.
- Nasrdrabady, AR.,Taghavi, N., (2004). The book "Introduction to meta-heuristic algorithm" ,Pendar-e Pars Publications.